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| TO:      |           | ACTION | INFO | DATE | INITIAL |
|----------|-----------|--------|------|------|---------|
| 1        | DCI       |        | ✓    |      |         |
| 2        | DDCI      |        | ✓    |      |         |
| 3        | EXDIR     |        | ✓    |      |         |
| 4        | D/ICS     |        |      |      |         |
| 5        | DDI       |        |      |      |         |
| 6        | DDA       |        |      |      |         |
| 7        | DDO       |        |      |      |         |
| 8        | DDS&T     |        |      |      |         |
| 9        | Chm/NIC   |        | ✓    |      |         |
| 10       | GC        |        |      |      |         |
| 11       | IG        |        |      |      |         |
| 12       | Compt     |        |      |      |         |
| 13       | D/EE0     |        |      |      |         |
| 14       | D/Pers    |        |      |      |         |
| 15       | D/OEA     |        |      |      |         |
| 16       | C/PAD/OEA |        |      |      |         |
| 17       | SA/IA     |        | ✓    |      |         |
| 18       | AO/DCI    |        |      |      |         |
| 19       | C/IPD/OIS |        |      |      |         |
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| SUSPENSE |           | Date   |      |      |         |

Remarks:

Executive Secretary

Date

NSC review  
completed.

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SYSTEM II

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Executive Registry

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NATIONAL SECURITY COUNCIL  
WASHINGTON, D.C. 20506

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April 16, 1982

MEMORANDUM FOR L. PAUL BREMER III  
Executive Secretary  
Department of StateLIEUTENANT COLONEL ROBERT T. MEEHAN  
Assistant for Interagency Matters  
Office of the Secretary of DefenseExecutive Secretary  
Central Intelligence AgencyCOLONEL CHARLES F. STEBBINS  
Executive Assistant to the  
Chairman, Joint Chiefs of StaffSUBJECT: Minutes of Interagency Review Group Meeting,  
NSSD 1-82, April 15, 1982

Attached at Tab A are summary minutes of the NSSD 1-82 interagency review group meeting held on April 15, 1982. The next NSSD 1-82 interagency review group meeting will be on ~~Thursday~~ <sup>Wednesday</sup>, April 21, at 1:00 p.m., in Room 305, OEOB, to consider Part III, Sections D through G and associated issue papers.

*Michael O. Wheeler*  
Michael O. Wheeler  
Staff Secretary

Attachment

Tab A Minutes

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Review April 16, 1988**SECRET**

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Minutes of the  
Interagency Review Group Meeting  
NSSD 1-82  
April 15, 1982

Participants

Thomas C. Reed, NSC Staff, Chairman  
Richard Burt, State  
Francis W. West, Jr., DOD  
LTG Paul Gorman, JCS  
Paul Wolfowitz, State  
Arnold Kanter, State  
David Sitrin, OMB  
COL John Pappageorge, State  
COL Clelland Downs, JCS  
CAPT James McCoy, JCS  
CAPT John Castano, DOD  
LTC Allan Myer, NSC Staff  
LTC Charles Seifert, JCS  
LTC Robert Walker, DOD  
MAJ Chris Shoemaker, NSC Staff

Time and Place: 1:00 p.m. to 2:25 p.m., April 15, Room 305, OEOB

MINUTES

1. Chairman's Introduction: Mr. Reed stated that the objective of the meeting was to review sections E and G and to provide the guidance necessary to get these two sections in shape for the April 27 NSC meeting. Mr. Wolfowitz recommended one change to Part III, Section A (Threat) Summary. After a brief discussion, there was consensus that the proposal should be accepted. Mr. Reed stated that he would determine how to incorporate the change into the final version of the paper.

2. Section E (Non-Nuclear Forces)

Discussion. LTG Gorman noted that there is no neat and easy division of nuclear and non-nuclear forces since most forces are dual-capable. LTG Gorman also noted the need to focus on and develop issue papers. Mr. Burt provided State's view on the contents of Section E: (1) the paper is not sufficiently analytical; rather, it is declaratory in tone and does not wrestle with alternatives; (2) though State had provided a rather lengthy alternative to the current paragraph on multi-

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theater requirements, it was not used at all in the current draft; (3) the paper does not develop any lesser military objectives; (4) the paper should, if possible, explain the FYDP plan providing explanations on allocations and the basis of allocations for each major type of force. The interagency review group discussed these thoughts at length; major counterpoints made included: (1) the paper must remain an NSC level paper; (2) a detailed budget discussion was beyond the scope of the study effort. Additionally, Mr. Reed noted two topics that should be developed as issue papers: Mobilization and "NATO first".

° Results. Mr. Reed stated that Section E was now an interagency paper, it would be remanded to the interagency working group, the interagency working group would work the paper non-stop until it was acceptable to all members of the working group, and would then be released to all agencies for their review (not later than noon on April 20) and subsequent discussion at the Interagency Review Group meeting on April 21.

°° Issue papers are to be developed during the interagency working group process described above.

### 3. Section G (Force Integration)

° Discussion. Mr. Reed opened the discussion by noting that the paper was a solid piece of work and that he was appreciative of the effort that was put into the paper. The treatment of manpower (which had been discussed by Mr. Wolfowitz during the Section E discussion) was discussed at length and there was general consensus that the treatment of manpower was inadequate. The following discussion topics indicated the direction of subsequent redrafting: (1) the USG political action idea was counter to U.S. policy; (2) lack of clarity in the discussion of the role of nuclear weapons as a substitute for conventional forces (this may be an issue paper topic); (3) State noted that the paper did not contain sufficient treatment of various detailed aspects of force integration, to include: role of non-European states in U.S. planning, TNF for secondary theaters, ABM/BMD, manpower, and force integration priorities.

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- ° Results. Mr Reed stated that Section G was now an interagency paper, it would be remanded to the interagency working group, the working group would work the paper non-stop until it was acceptable to all members of the working group, and would then be released to all agencies for their review (not later than noon on April 20) and subsequent discussion at the Interagency Review Group meeting on April 21.
- °° Issue Papers are to be developed during the interagency working group process described above.

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